

City of St. Augustine – Community Adaptation Tools with FEMA Assistance Programs Preservation on Main Street – 2023

July 21, 2023

Jessica L. Beach, P.E. Chief Resilience Officer Public Works Department











Presentation Outline

Why do we flood? A look at our challenges...

Overview of the Resilience Program and Strategy

FEMA's Flood Mitigation Assistance Program and other tools in the toolbox





Flooding is not new to the City







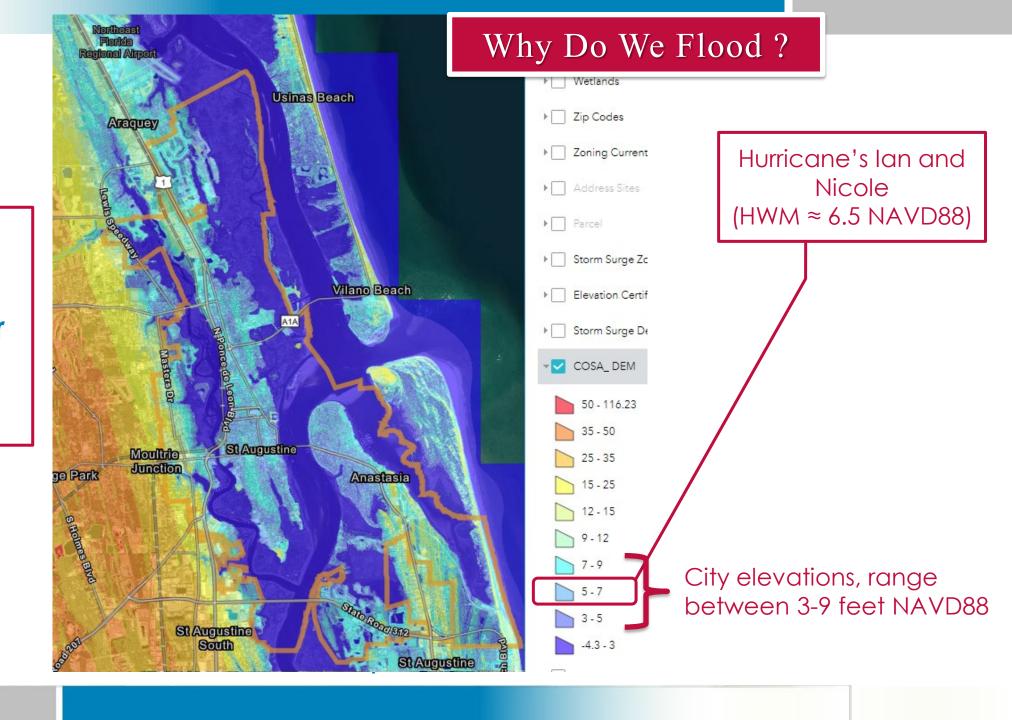
Why Do We Flood ?



However, the frequency of "sunny day" flooding is on the rise



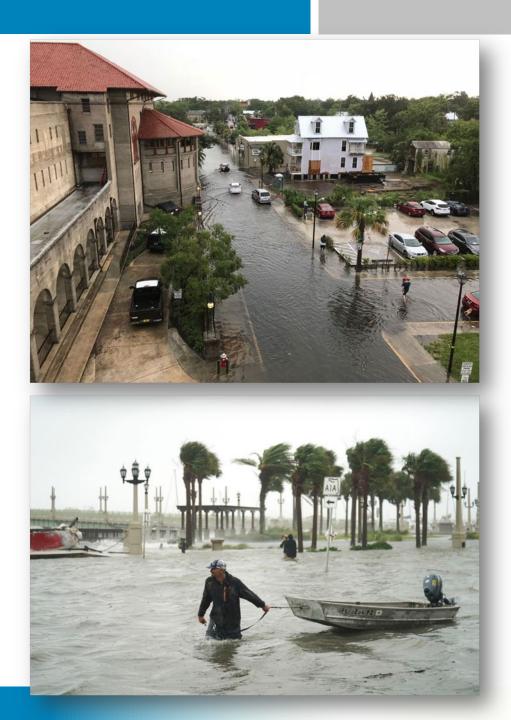
Digital
 Elevation
 Mapping for
 the City in
 NAVD88





Current City Challenges (stormwater):

- > Aging infrastructure
- > Undersized collection system
- Low-lying and coastal location (90% of the City is within a flood zone)
- > Highly developed (high impervious area)
- Subject to flooding both from rainfall and tidal/coastal influence (compound flooding)

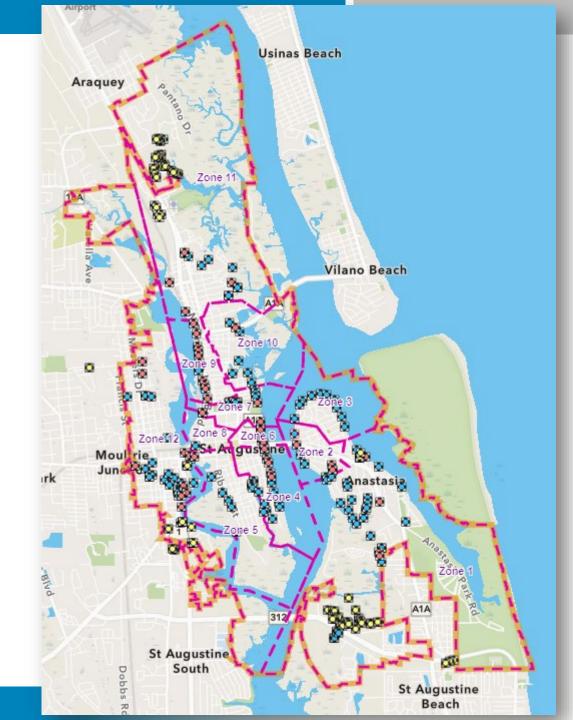




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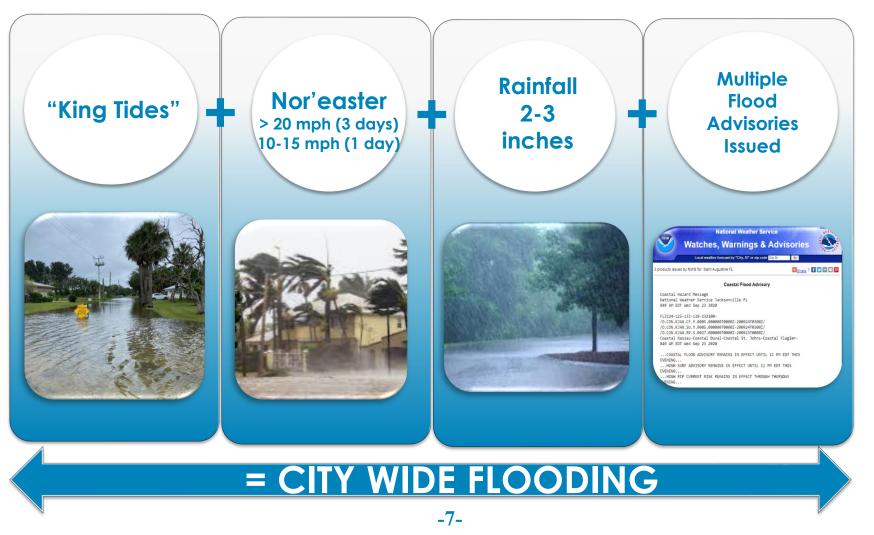
Stormwater Infrastructure:

- 103 Outfalls Tidally Influenced (not including FDOT)
- >949 Storm Inlets
- ≥20 miles of pipe
- >Twelve (12) maintenance zones

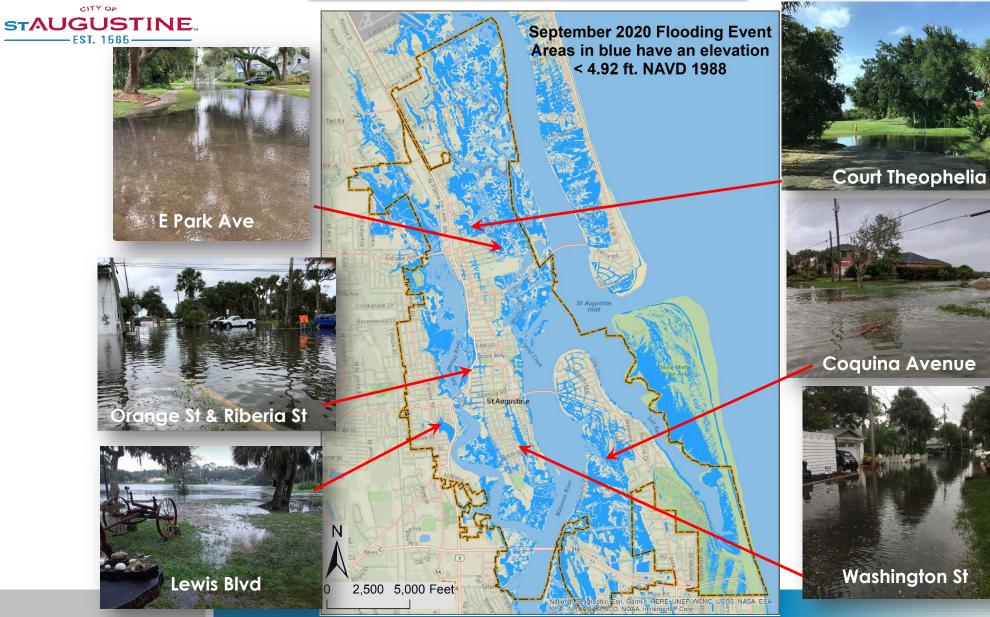




September 2020 - Flood Event (Compound Flooding)







September 2020 - Flood Event (Compound Flooding)



- City wide flooding from Hurricane's lan and Nicole
- Map shows high water marks (HWM) – ranged from 4.94 – 6.71
- Preliminary assessment of impacted homes

A Recap of Hurricane Season

- Damage Assessment Survey -Hurricane Ian
 - Level of damage assessed:
 - unaffected
 - inaccessible
 - affected

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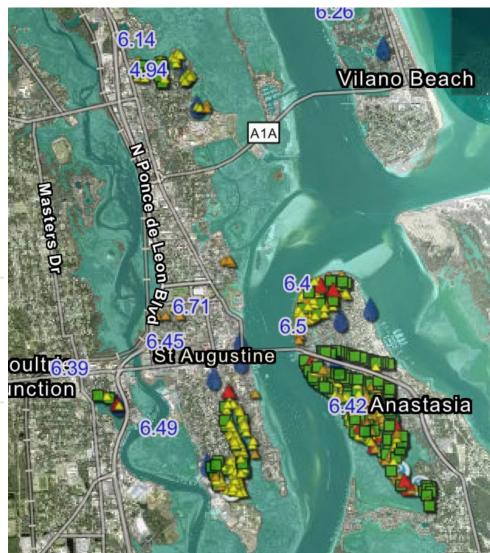
Ē

- 🔺 minor
- 🔺 major
- High Water Marks Hurricane Ian



3 Foot Storm Surge

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Affected = water under the house/garage, not in living space

Minor = less than 18" in living space

Major = more than 18" in living space

Properties Impacted by Hurricane Ian							
Affected	Minor	Minor Major					
330	157	19	506				
65	31	4	%				
Neighborhood							
Fullerwood	10%						
Abbott Trac	1%						
Flagler Moc	2%						
Lake Maria	13%						
Lincolnville	12%						
Oyster Cree	1%						
North Davis	13%						
South Davis Shores 48%							
	-10-						

A Recap of Hurricane Season



A Recap of Hurricane Season

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Castillo de San Marcos





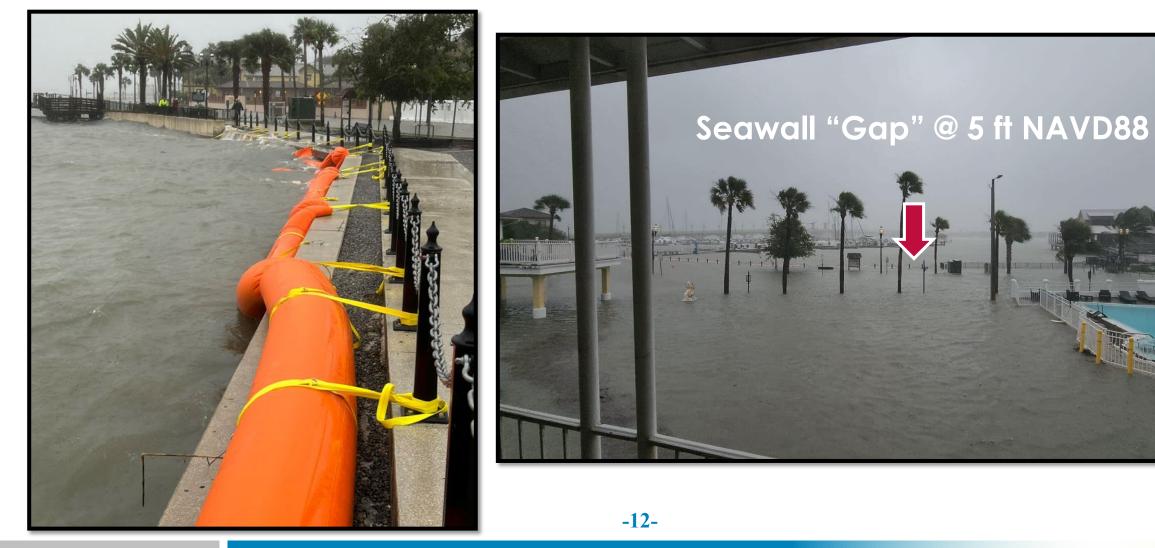




STAUGUSTINE...

Bayfront (near Municipal Marina)

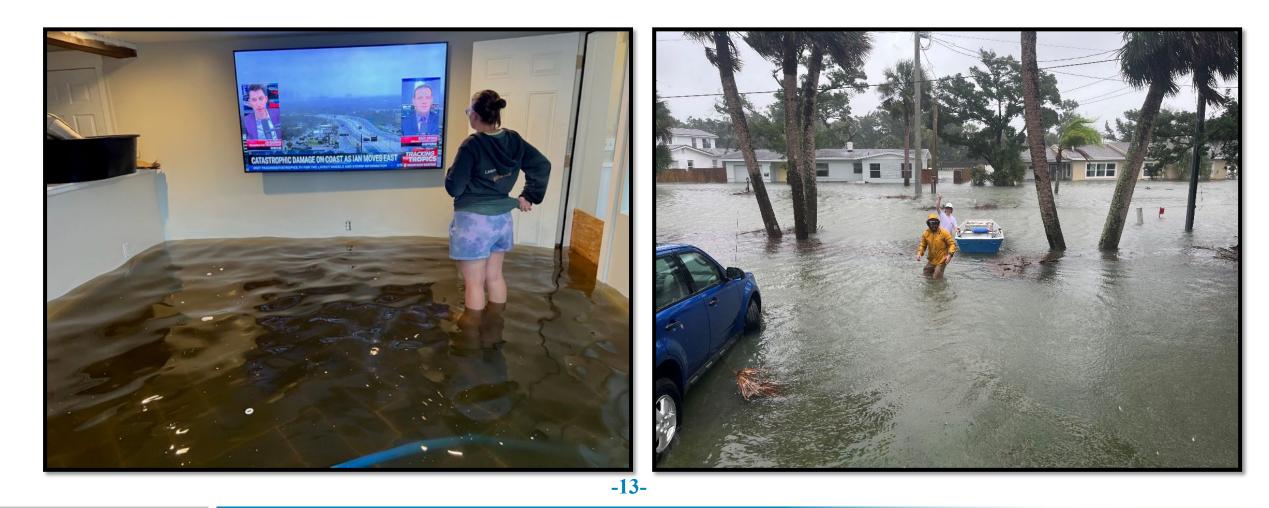
A Recap of Hurricane Season

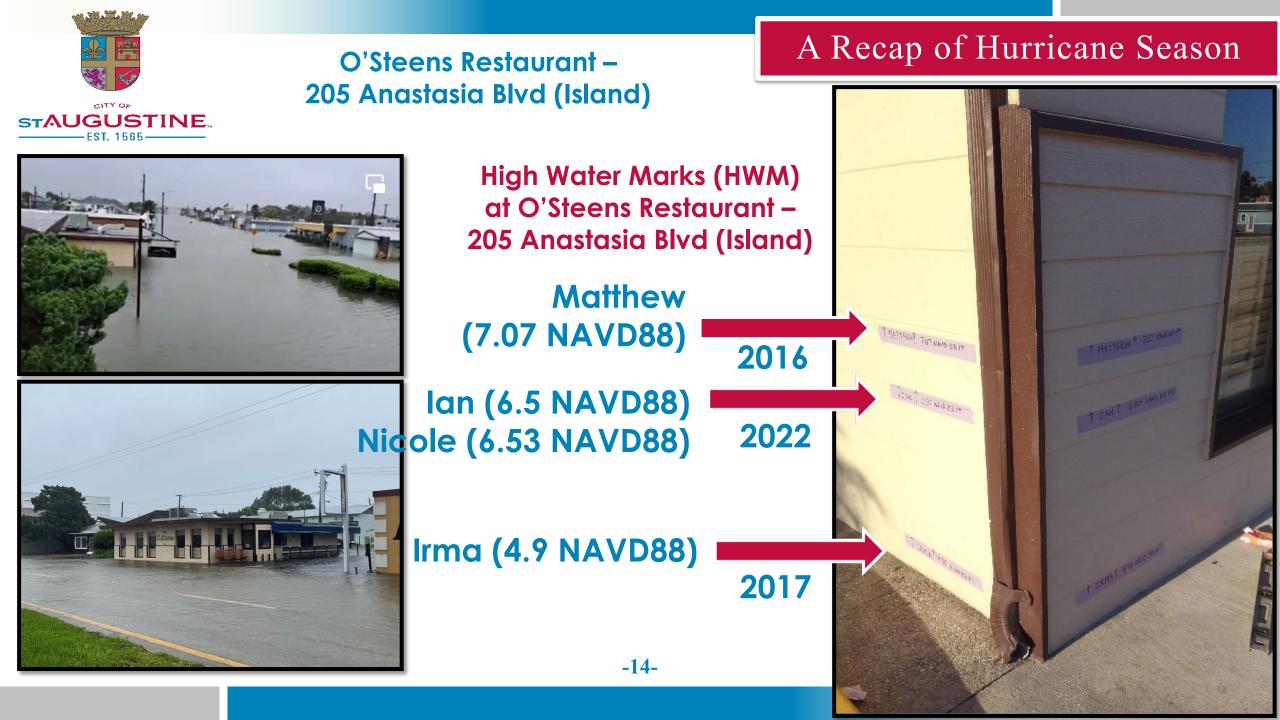




A Recap of Hurricane Season

Flooding in South Davis Shores Neighborhood







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Homeowner Examples of Flood Proofing

Replaced flooded and damaged materials with PVC - walls, baseboards, chair rail, trim, can be removed if flooded, allowed to dry and reinstalled





Homeowner
 Examples of
 Flood
 Proofing



Elevate Mechanical/ Electrical Equipment



Custom Made Door Dams for Garage



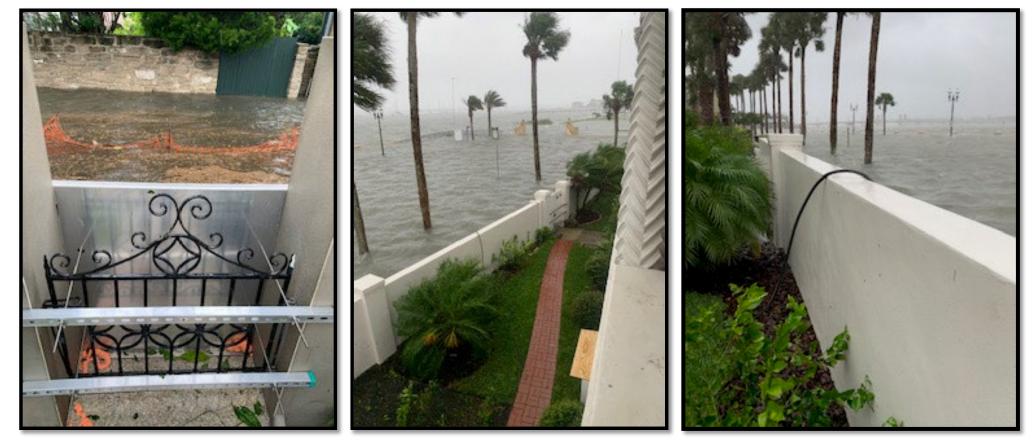
HomeownerExamples ofFlood Proofing



Standard Size Door Dams available Online



Homeowner
 Examples of
 Flood
 Proofing



Custom Made Door Dams for Entry Ways with pump system



Homeowner Examples of Flood Proofing

A Recap of Hurricane Season – Adaptation



Custom Made Flood Wall System, shared between 3 properties



Homeowner
 Examples of
 Flood
 Proofing



Installed sump pump system to help with flooded crawl space



Businesses
 Examples of
 Flood
 Proofing







etc.



FlaglerCollege



- It cost about \$200, a few hours of maintenance workers' labor
- Now, a contractor is on call to build and install
- 3/4" plywood, 2"x4"s, heavy plastic, rubber channel underneath to preclude the water from going underneath.
- Recently modified to go higher



A Recap of Hurricane Season: Success Story – FEMA 13 Lift Stations

- 30 Lift Stations damaged in Hurricane
 Matthew
- Through FEMA's Public Assistance
 Program flood proofed, elevated
 and hardened 13 most vulnerable lift
 stations
- Guaranteed maximum price for entire project \$13.8 M
- Notice to Proceed issued January 4, 2021
- Construction duration ≈ 2 years (project is completed)

www.citystaug.com/FEMA13





A Recap of Hurricane Season: Success Story – FEMA 13 Lift Stations

Electrical paneling vulnerable to storm surge/ flooding



- Electrical control panel, standard, at risk/vulnerable
- Minimal protection
- Subject to surge and flooding



- Elevated to 500-yr event
- Flood proofed and hardened



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Wastewater Treatment Plant Options for Resiliency

- Initially identified in the coastal vulnerability assessment as critical infrastructure at risk now
- Evaluated existing infrastructure to assess vulnerability of flooding from storm surge and projected Sea Level Rise





ENGINEERS SURVEYORS



Figure	10:	Perimeter	Flood	Wall	and	Pump	Station

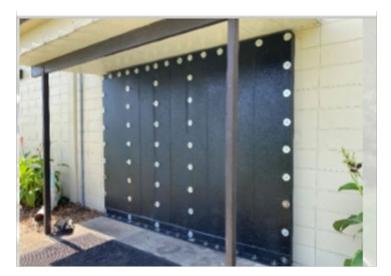
Perimeter Wall and Pump Station Estimated Costs at Multiple Heights for Year 2030 (2018 dollars)						
Type of Wall	Top Elevation (feet NAVD)	Average Height of Wall (feet)	Protection Cost	Category of Hurricane Protection Level (2030)	Preventable Damage Cost	Benefit/Cost Ratio
	18	11	\$ 3,700,000	3	\$16,000,000	4.3
Sheet Pile	20	13	\$ 4,200,000	4	\$21,000,000	5.0
	25	18	\$ 5,300,000	5	\$21,000,000	4.0



STAUGUSTINE

Wastewater Treatment Plant Options for Resiliency

- Alternative lower cost solution
- Protection to 12 feet (plant is at ≈ 7 feet NAVD 88)
- Most critical infrastructure protected
- Total cost ≈ \$148,000







- ✓ Success of FEMA 13 rehabilitation/hardening and flood proofing
 - 30 Lift stations impacted in Matthew
 - 2 Lift stations impacted in Ian but remained functional
- Quicker recovery for the community after each storm, especially businesses
- Properties that have adapted, were not as impacted
 - Elevation, flood proofing, site modifications etc.



Overview of the Resilience Program and Strategy





Programs: Federal Grants through FEMA

https://www.fema.gov/grants

- Preparedness Grants
- National Dam Safety Program State Assistance Grant
- Emergency Food and Shelter Program
- National Earthquake Hazards Reduction Program Earthquake State Assistance Grant Program
- Hazard Mitigation Assistance Grants

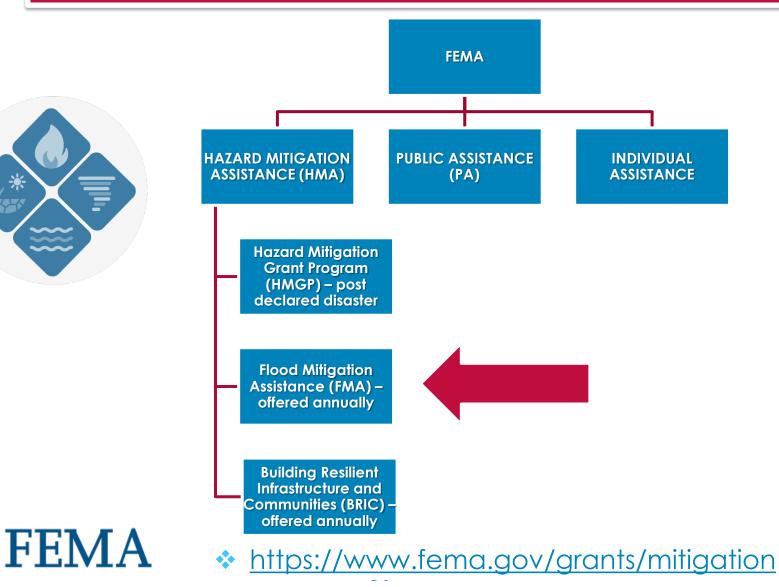


Next Generation Warning System Grant





Programs: Hazard Mitigation Assistance Grants





Programs: FEMA's Flood Mitigation Assistance (FMA)

- Many residents and businesses have been impacted from recent flood events with damages to their homes, buildings and properties
- Feedback from the community was the request for assistance in elevating homes/structures and information/access to flood mitigation resources
- The City responded to this request:
 - Outreach and educational meetings
 - Overhauled the website, added resources
 - Individual flood mitigation site visits
 - Federal FEMA's Flood Mitigation Assistance (FMA) Program
 - <u>Competitive grant program</u> available annually



- Funds can be used for projects that reduce or eliminate the risk of repetitive flood damage to buildings
 insured by the National Flood Insurance Program
- City submitted 2 applications in FY20 cycle to pilot the application process
- Competitive solicitation process (Request for Qualifications) for grant administration services for FEMA's Hazard Mitigation Assistance Program (with a focus on FMA) – awarded contract to Quality Engineering and Surveying in 2021



UGUSTINE. * Program Rules under FMA

- ✓ FMA is a <u>nationally competitive</u> annual FEMA grant program
- <u>Prioritization</u> is given to those structures listed as <u>Severe Repetitive</u> <u>Loss</u> (SRL) and <u>Repetitive Loss</u> (RL)
- Cost shares for the homeowner will vary depending on the validation of the structure (100% SRL, 90% RL, 75% Non)
- Program allows for elevation or reconstruction
- Eligibility
 - ✓ Must be insured with the NFIP at the time of the application opening period (09/30/23)
 - ✓ Policy must be effective as of 9/30/23
 - Must maintain flood insurance to the structure in perpetuity

https://www.fema.gov/grants/mitigation/floods





Programs: Flood Mitigation Assistance (FMA)



www.citystaug.com/FMA For more information

Program Requirements:

- Structure Elevation
 - Physically raising the existing structure to a higher elevation at or above the BFE plus <u>TWO</u> FEET freeboard
 - Guidance states building must be structurally sound and capable of withstanding the elevation activity

Mitigation Reconstruction

- Construction of an improved, elevated building on the same site where an existing building and/or foundation has been partially or completely demolished or destroyed
- Eligible mitigation reconstruction costs are limited to \$205,000 Federal Share per property.





Programs: Flood Mitigation Assistance (FMA)

Before Elevation



After Elevation



Eligible Activities for Elevation

- Engineering services for design, structural feasibility, and cost estimate
- Preparation (generally built into your contractor quote)
- Elevation Certificates (Initial and final)
- Disconnection/Reconnection of utilities
- Elevation of the structure so that the lowest floor is at the BFE +2 foot Freeboard (A zones) or the lowest horizontal member is at the BFE +2 foot Freeboard (V zones)
- Elevation of existing decks, porches, stairs
- Construction of ADA-compliant access facilities
- Relocation expenses incurred by the homeowner



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www.citystaug.com/FMA

For more information

Programs: Flood Mitigation Assistance (FMA)

Documents Needed for Participation:

- ✓ Homeowner Packet
- ✓ Signed FMA Forms
- ✓ NFIP Insurance Declaration Page
- ✓ Current Elevation Certificate -
- 3 Elevation Quotes from qualified elevation firms (Quote should indicate who is performing the lift)
- ✓ A sketch of the structure submitted
- ✓ Copy of Contractor License
- ✓ Copy of Riggers Insurance (if lift contractor)
- ✓ Color photos of all 4 sides of structure
- Resources:
 - ✓ St. Augustine Contractors & Surveyors List
 - ✓ How to find your Elevation Certificate
 - ✓ Standardized Quote Format
 - ✓ Frequently Asked Questions
 - Previous Workshop Presentations



Programs: Flood Mitigation Assistance (FMA)

Application Process

Complete applications must be submitted by September 30, 2022 to be considered

Eligible applications will be reviewed for completeness Once all applications have been submitted to the City of St. Augustine, the City application(s) will be submitted to the State entity in charge of submitting the application to FEMA

The State will submit all County applications by the FEMA-set deadline (TBD) FEMA will review each State's applications for eligibility and will make determinations based on the timeline FEMA provides

www.citystaug.com/FMA

For more information



Programs: Flood Mitigation Assistance (FMA)

- ❑ Year 1 2021
 - ✓ Homeowner workshops August 2021
 - ✓ Application cycle opened September 30, 2021
 - ✓ Submitted 25 properties, 1 application, \$ 4,856,424
 - ✓ We did not have a current SRL/RL properties list (from 2018)
 - ✓ August 2022 Not selected (i.e. ran out of funding)
- □ Year 2 2022
 - ✓ Homeowner workshops May/August 2022
- ✓ Application cycle opened September 30, 2022
 - ✓ Hurricanes Ian and Nicole Sept/Nov 2022
 - Over 80 properties interested in the program, 62 properties had complete applications that met the program requirements

2 applications (11 - SRL/RL + 51- non), \$12,353,474

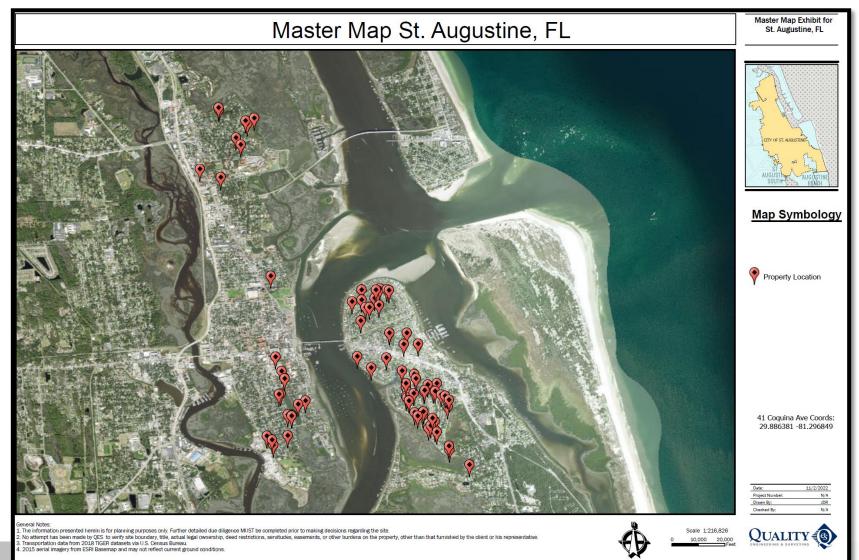






Flood Mitigation Assistance (FMA) Program

Location Map of Properties Submitted for FY 22 Cycle





Programs: Flood Mitigation Assistance (FMA)



Awarded Grant - 2023

 1 property submitted back in 2020 was selected for funding

Mitigation reconstruction

- ✓ Severe repetitive loss property
- Contract issued between FDEM (State) and City similar language as HMGP
- City is ultimately liable for meeting all Federal regulations and requirements for the project
- The City entered into a separate contract with the individual homeowner
- Required Homeowner to front the full costs, submit for reimbursement to City – reduces City liability
- Required Commission Approval
 - Adopted a Resolution
 - Contract (FDEM-COSA-Homeowner)
 - Budget for Federal Share \$183,866.94
 - Grant Admin Costs



- ✓ You need expertise to manage this program Federal requirements
- \checkmark It takes time to go through the application process to award (18-24+ mos.)
- ✓ You need willing contractors to provide quotes that understand the program
- Getting applicants to start the process as early as possible to allow time for quotes, elevation certificates etc.
- Privately insured properties are not eligible homeowners are not aware
- ✓ Nationally competitive, SRL/RL has the best chances for funding
- ✓ What to do with the "non" properties?
 - STORM Act future possibility revolving loan program
- Property owners are not waiting for the program and are taking action with other types of mitigation strategies
- The City is liable for compliance with all federal regulations through the contract, difficult to pass that along to the individual property owner
- To minimize liability, the City has opted to require the homeowner to front the costs
 - This will likely discourage future participation







One Stop Shop":

- Programs
- Planning / Studies
- Payment / Funding
- ✓ Projects
- Policy
- ✓ Resources

ng and Studies +	Home > <u>Government</u> > Resiliency	
ts +	Flood Resilience	
ims + +	Resilience is the ability of individuals, communities, institutions, businesses, and system within St. Augustine to survive, adapt, and grow no matter what kinds of acute shocks (a sudden, sharp event that can threaten the city) and chronic stresses (stresses weaken the chrone of the structure and use advanced the providence of the structure	Resilient StAug
rces + ent/Funding	fabric of the city on a day-to-day basis) they experience. The City of St. Augustine faces many challenges when it comes to both coastal and rain driven flooding, as a majority of the city is located in a flood plain. The City of St. Augustine is proactively identifying areas of risks as it relates to the inevitable effects of sea level rise.	Jessica Beach, P.E. Chief Resilience Officer Send an email More Information
	Stormwater Updates For the latest updates given to commission regarding the resilience program, <u>click here.</u>	FAQs
	Programs Planning /	What is flood resilience? What is the city doing about the flooding? What can I do to protect my, home from flooding? View All Quick Links SL John's County.
	Projects	Section County Contractions Center St. John's County Flood Facts website St. John's County Evacuation Information View All

www.CityStAug.com/Resiliency





Home > Government > Resiliency > Resources

Resources

Helpful Links:

- Mitigation Strategies (PDF) for properties
- Arkly Flood Risk Search Tool allows homeowners to search for their properties and learn about their flood risk: <u>https://www.arkly.com/</u>
- Search for any property within the United States to look at potential flood risk indicators and ways to protect your property: <u>www.floodfactor.com</u>
- Provides outreach and education and a number of flood proofing type products for commercial and residential properties: <u>www.floodproofing.com</u>
- My Florida Safe Program helps homes become hurricane ready by providing free Wind Mitigation Inspections to homeowners that may lead to cost-share grant opportunities for door, window and roof upgrades: <u>https://mysafeflhome.com/</u>
- FEMA Technical Guidance on Dry Flood Proofing and FEMA Guidance to Floodproofing PDF's

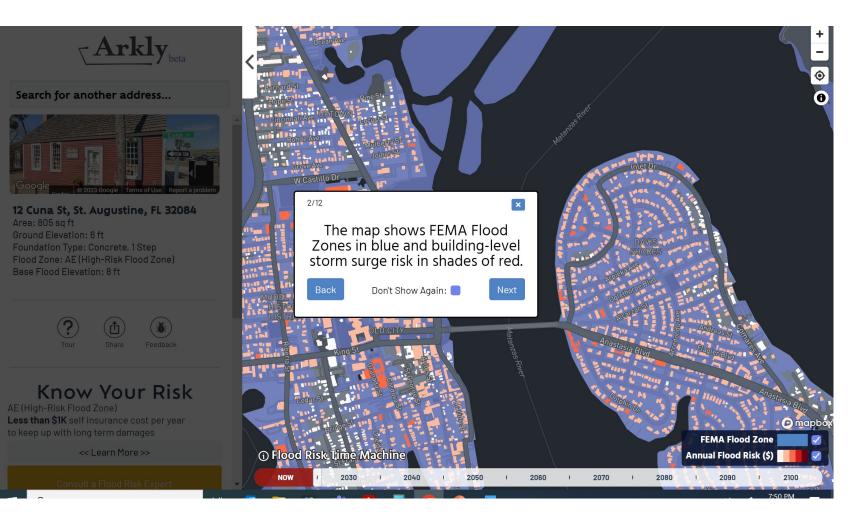
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Recently added resources

Resiliency Updates Packet (PDF)



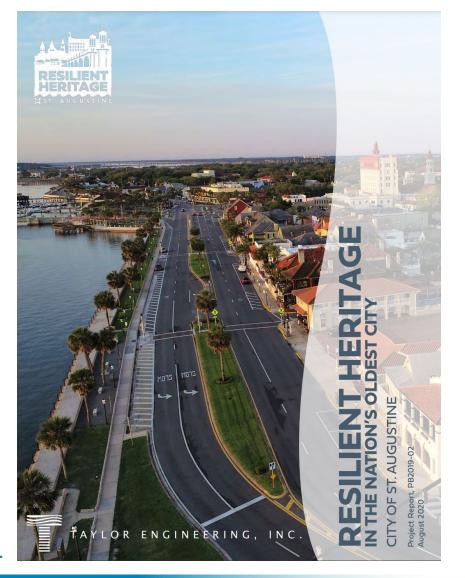




New tool – "Arkly" for homeowners to better understand their flood risk financially –this is still in "beta" test, but check it out and submit your feedback



Resources Available for **Historic Properties** Flood Mitigation **Guidance for Historic Properties** Resilient Heritage in the Nation's Oldest City



https://www.citystaug.com/905/Flooding-and-Historic-Properties



Mitigation Strategies "Check List"

Appendix from
 Resilient Heritage
 Study

Overview of the Resilience Program and Strategy

MITIGATION STRATEGIES



*Represent Guidelines for Rehabilitating Historic Buildings issued in 2017 part of The Secretary of the Interior's Standards for the reatment of Historic Properties with Guidelines for Preserving, Rehabilitating, Restoring & Reconstructing Historic Buildings. Planning and Assessment for Flood Risk Reduction is step that should be completed for all project prior to selecting a mitigation strategy. The U.S. Department of the Interior, National Park Service publication: Guidelines on Flood Adaptation for Rehabilitating Historic Buildings, 2019 offers guidance for appropriate mitigation strategies for historic buildings and offers the recommended and not recommended modes of action.

y Pro	tective Measures				
Tem	porary Protective Measures *				
	Flood Wrapping Systems				
	Temporary Flood Barrier, System, or Equipment*				
	Install Fastening Devices or Stanchions for Temporary Barriers* Evaluate Walls & Flood Barrier Against the Forces Induced by Flooding* Fill the Basement* Develop Procedure, Responsibilities & Training for Temporary Deployment of Flood Systems*				
	Install a Generator*				
	Relocate Valuable Collections to Higher Floors, Upper Shelves, Or Offsite*				
Utilities + Life Safety					
	Install Generators*				
	Protect Utilities*				
	Protection of Life Support Facilities / Dangerous Goods				
Post	-Event Stabilization + Protection				
	Mold Remediation				
	Structural Remediation				
ndsca	pe				
Site	Adaptations*				
	Plan & Implement Site Investigation*				
	Provide Proper Drainage*				
	Improve or Design New Stormwater Management System*				
	Porous Pavements				
	Infiltration Fields and Strips with Above-Ground Storage				
	Rainwater Retention Ponds With or Without Infiltration Possibilities				
	Shallow Infiltration Measures				
	Rain Water Tanks				
	Reduced Paved Surfaces				
	Gutter				
	Artificial Islands				
	Storage / Settling Tank and Storage Basins				
Land	dscape Adaptations*				
	Improve, Restore, or Implement Natural Systems				
	Use of Groundcover and Shrubbery				
	Add trees as "straws" to help draw water from soil				
	Improve Soil Infiltration Capacity				
	Stormwater Park / "Water Squares"				
	Raising Land				
	Swales / Directing Stormwater				
	Biofiltration				

https://www.citystaug.com/905/Flooding-and-Historic-Properties

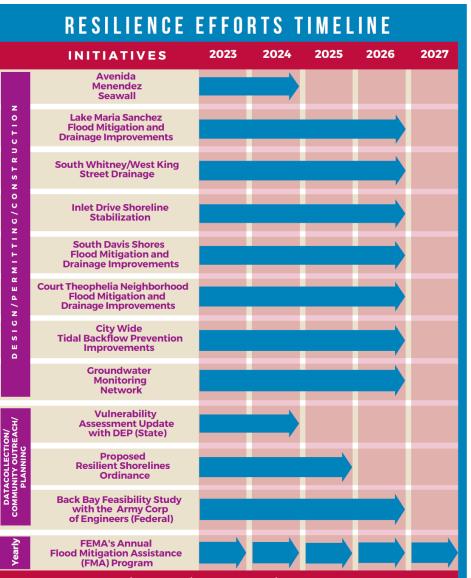


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Overview of the Resilience Program and Strategy





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FLOOD MITIGATION ASSISTANCE (FMA) PROGRAM

What is the FMA Program?

What is the FMA Program Timeline?

FEMA's Flood Mitigation Assistance (FMA) grant program is a resource provided to the City meant to reduce or eliminate the risk of repetitive flood damage to buildings and structures insured under the National Flood Insurance Program (NFIP).

The FMA Program is a nationally competitive annual FEMA grant program. Prioritization is given to those structures listed as Severe Repetitive Loss and Repetitive Loss.

Cost shares for the homeowner will vary depending on the validation of the structure and are pre-determined by FEMA in most cases.

Who can apply for the FMA program?

Those who currently participate in the National Flood Insurance Program:

- Must be insured with the NFIP at the time of the Cycle 2 application opening period of 9/30/23
- Policy must be effective as of 8/31/23
- Must maintain flood insurance to the structure in perpetuity

More FMA Info: www.citystaug.com/FMA

Before Elevation



The FMA Program is a yearly resource available to residents of the City of St. Augustine. The application is due in late September to the City. However, residents can be working to actively building an application all year and turn in paperwork at any time. Once the application has been turned into the state, the awards will not be announced until late summer the following year. If funding is awarded, the grant must be

completed within three years of contract execution.

Documents Needed for Participation Elevation and Reconstruction

- Signed FMA Forms
- NFIP Insurance Declaration Page
- Current Elevation Certificate contact a local surveyor or check to see if the City has one on file: 904-209-4327 / fma@citystaug.com
- 3 Elevation Quotes from qualified elevation firms (Quote should indicate who is performing the lift)
 - A sketch of the structure submitted
 - Copy of Contractor License
- Copy of Riggers Insurance (if lift contractor)
- Color photos of all 4 sides of structure

Planning & Building Dept- 904-825-1065 Public Works Dept- 904-825-1040

After Elevation



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VULNERABILITY ASSESMENT UPDATE

With The Florida Department of Environmental Protection

What is this study?

Vulnerability Assessments (VA) identify or address risks of flooding and sea level rise and help development of adaptation/resilience plans, projects, and policies that allow for preparation for threats from flooding and sea level rise. The final report does include an adaptation plan with recommendations for identified projects to be implemented.

Why is this study needed?

Previous studies, including a coastal vulnerability assessment, were completed in 2016, which identified major flood pathways in the city. However that previous VA does not meet the current criteria outlined in section 380.093 of Florida statutes. By completing the FDEP VA it qualifies the city for the 50% cost-share for implementation projects and the city is eligible for future funding.

How will this study benefit the community?

A Vulnerability Assessment helps a community determine which structural and social assets are likely to be impacted by future coastal flooding and sea level rise and help create an adaptation plan for future mitigation projects. By integrating scientific methods and developing awareness of different structural and social assets that may be vulnerable to future coastal flooding, the community may ensure that the most useful basis for planning is established.

How is this study being funded?

The City of St. Augustine has been awarded funding from the Resilient Florida Grant Program in the estimated total assessment cost of \$500,000.



ESTIMATED ASSESMENT COST: \$500,000



PHASE	STATUS
PHASE 1	DATA COLLECTION & ANALYSIS
PHASE 2	COMMUNITY OUTREACH
PHASE 3	REPORTING

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BACK BAY COASTAL STORM RISK MANAGEMENT

A City Wide Feasibility Study With The U.S. Army Corps of Engineers

What is this study?

The City of St. Augustine Coastal Storm Risk Management Study is a three-year federal feasibility study that investigates coastal storm impacts on the City of St. Augustine. In partnership with the Army Corps of Engineers. City of St. Augustine and its stakeholders, the study will also explore economically-viable and environmentallysound solutions to mitigate coastal storm risks.

Why is this study needed?

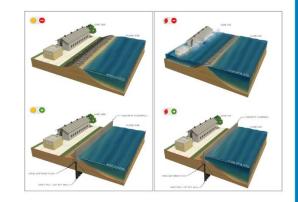
The reduction of flood-related damages to residential, commercial and historic/culturally significant resources, and critical infrastructure is vital. The study will identify comprehensive Coastal Storm Risk Management strategies to increase resilience and to reduce risk from future storms and compounding impacts of sea level change.

How will this study benefit the community?

The objective of the study is to investigate Coastal Storm Risk Management problems and identify solutions to reduce damages from coastal flooding that affects population, critical infrastructure, historic and culturally significant resources, and ecosystems, which will benefit the community as future projects are designed to mitigate flooding.

How is this study being funded?

The City of St. Augustine will be utilizing \$1,500,000 in American Rescue Plan Act (ARPA) funds, while the Army Corps of Engineers will fund \$1,500,000 for a total cost of \$3,00,000. Flood Wall Example



St. Augustine Bay Front During a Storm



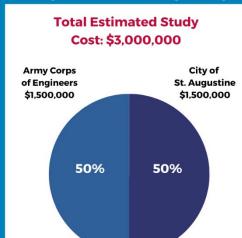
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BACK BAY COASTAL STORM RISK MANAGEMENT

A City Wide Feasibility Study With The U.S. Army Corps of Engineers





ter un nove, to, ao ta or materi Grashing ones una sea mair ann toooling una park tann.

Photo Credit: https://www.nps.gov/casa/learn/historyculture/climatechange.htm

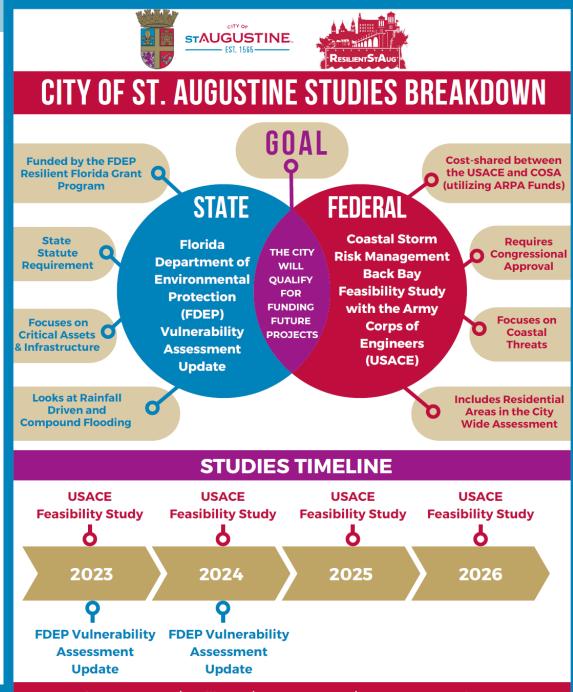
STUDY SCHEDULE 2023-2026

PHASE	STATUS
PHASE 1	DATA COLLECTION, ANALYSIS AND MODELING / COMMUNITY OUTREACH
PHASE 2	DATA COLLECTION, ANALYSIS AND MODELING / COMMUNITY OUTREACH
PHASE 3	DEVELOPMENT / ADOPTION, FINAL STUDY

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PROPOSED RESILIENT SHORELINES ORDINANCE

What is this proposed ordinance?

The City of St. Augustine is working on implementing a Resilient Shorelines Ordinance to help combat sea level rise and coastal storm surge threats to the city. A Resilient Shoreline Ordinance will help promote nature-based designs that create/protect habitat & improve water quality.

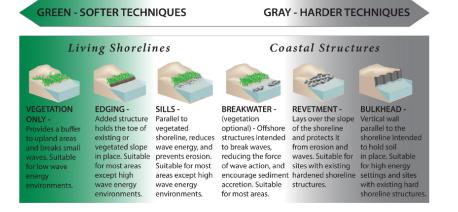
Why is this proposed ordinance needed?

Sea level rise increasingly threatens both public and private infrastructure. The development of a resilient shoreline ordinance will provide the city and its residents guidance and opportunities for protective infrastructure such as seawalls, living shorelines, and hybrid approaches. The proposed ordinance will allow for a consistent approach to inform both public and private stakeholders on appropriate shoreline policy, infrastructure construction, maintenance and repair, and methodology and account for future flood risk.

> SCHEDULE 2023-2025



PHASE	STATUS
PHASE 1	DATA COLLECTION
PHASE 2	DRAFT RESILIENT SHORELINE ORDINANCE
PHASE 3	COMMUNITY OUTREACH & ENGAGEMENT SUPPORT



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Funding Summary

Current Flood Mitigation Investments ≈ \$69,741,833 (\$58,218,292, grant funded, 83%):

Lake Maria Sanchez*, **

- FEMA 13 Lift Station Hardening and Flood Proofing*
- Wastewater Treatment Plant (WWTP) Flood Proofing
- South Whitney/West King (SWWK) Flood Mitigation*, **
- Avenida Menendez Flood Wall*
- □ City-wide tide check valves (43 installed, 20 future)**
- Coquina Park
- South Dixie Highway Culvert Replacement**
- Lincolnville Utility and Drainage Improvements*, **
- South Davis Shores Flood Mitigation and Drainage Improvements *, **
- □ Inlet Drive Shoreline Resiliency Improvements *, **
- Flood Mitigation and Drainage Improvements for the Court Theophelia Neighborhood *, **

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- Updated Vulnerability Assessment (State)**
- □ USACE Back Bay Feasibility Study (Federal)**

*Denotes Federally Funded Project (FEMA –PA, HMGP; HUD/DEO-CDBG-NR)

**Denotes State Funded Project (SJRWMD, FDEP)







Interdisciplinary

- Requires coordination within multiple entities (government, public, private)
- Lessons learned from others
- Creative thinking to tackle these complex problems
- ***** Where there are challenges also lies opportunities
- Be "Trail Blazers", build the bridge as we go across



Thank you for your time! www.CityStAug.com/Resiliency

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